

The role of Local Government in a sustainable world

Perspectives from the UK

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Solace Lead Partners:



the context



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A Never Ending Age of Austerity!

The financial future for local government in the UK looks bleak

- and will only be sustainable with more powers to generate income and to innovate locally!

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2010-15 Key facts

- 37% real terms reduction on government funding to local authorities
- 25% estimated real terms reduction in local authorities income
- Largest local authority real terms budget reduction was 40%

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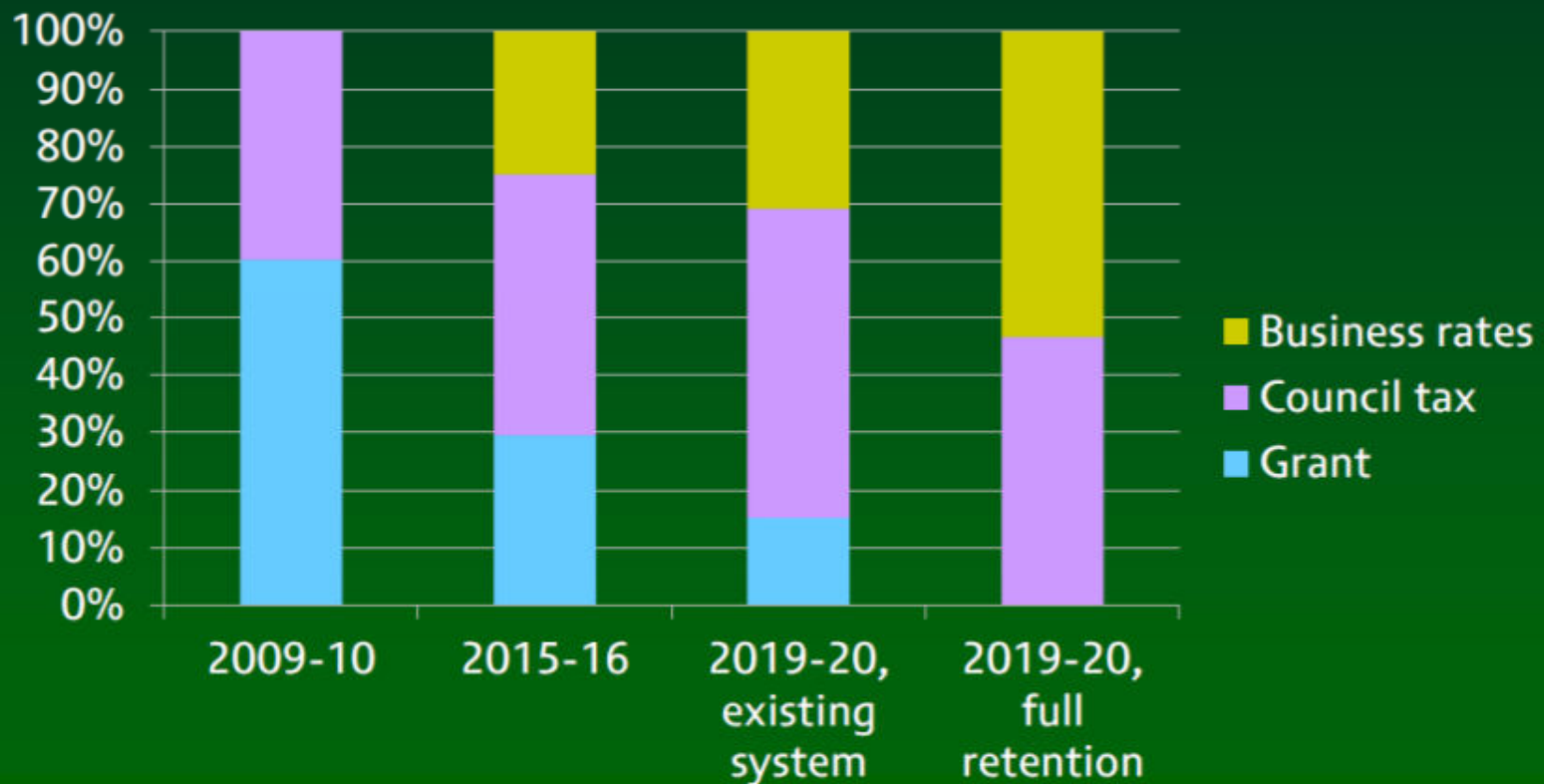


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A big shift in councils' funding

- 100% business rates retention culmination of big shift back from central to local funding of councils



National policy

- Smaller state - 36% GDP
- Local services paid for by local taxation
- Recognition that more money is needed in adult social care, if local areas can pay
- Local government seen as enabler of private sector housing supply, skills and infrastructure

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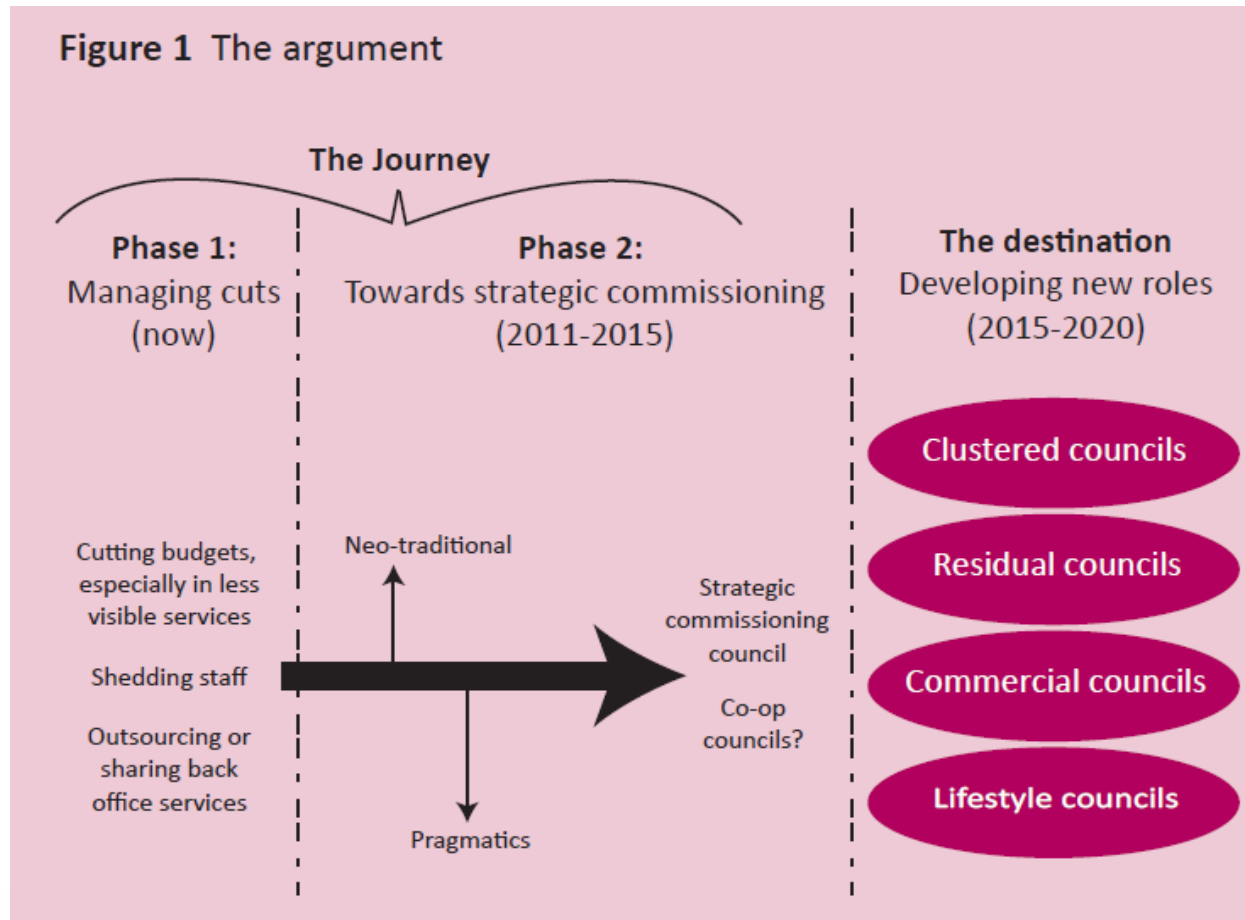


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Local government – where next?

Figure 1 The argument



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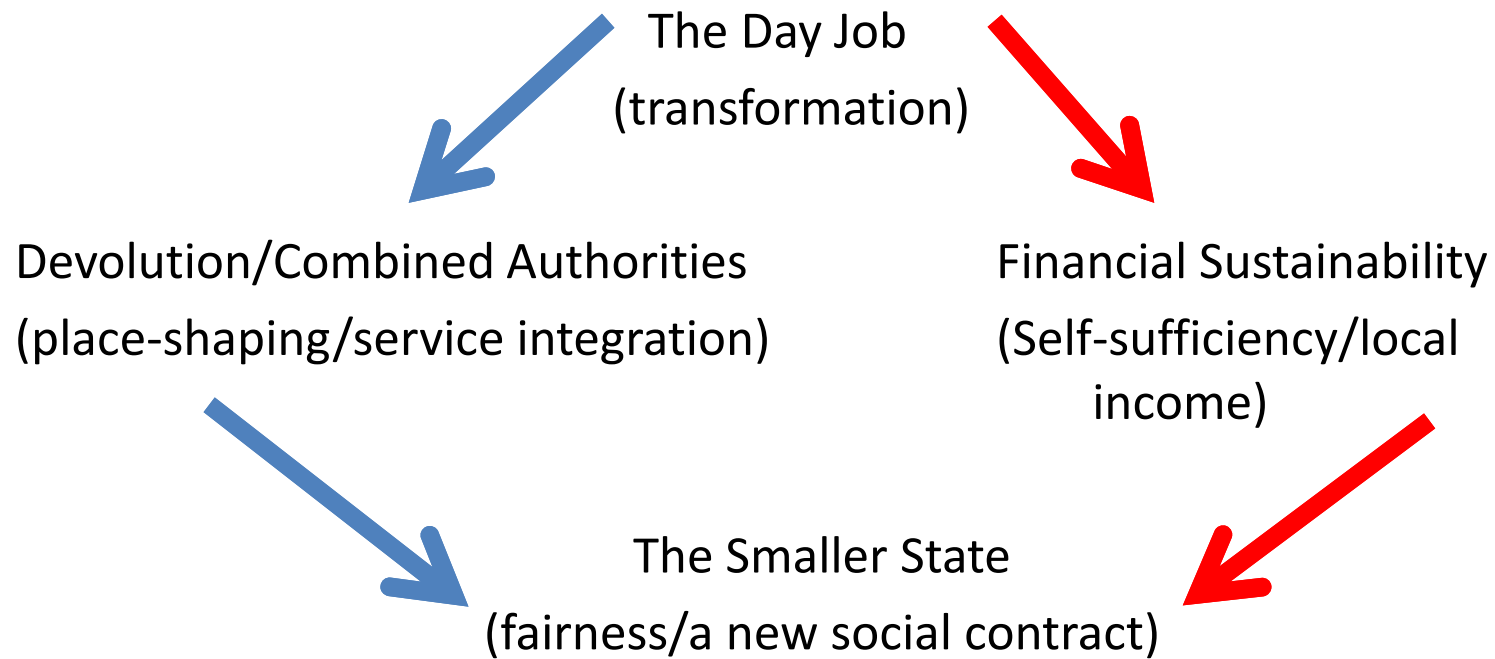
We Remain "irrationally" Optimistic!

The majority of UK senior council managers (51%) remain positive about the future of the sector

- and most think that the role of councils will grow. But we need to become 21st C public servants

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Creating the Smaller State

80% of managers see the most impacted areas of the cuts to come being:

- parks/leisure/cultural services
- waste/environmental/regulatory services
- welfare provision/community safety/public health

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The Top 3 Drivers for Councils

- Financial Sustainability/self-sufficiency (50%)
- Stimulating Economic Growth (45%)
- Cost reductions/efficiency savings (40%)

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The Top 3 Innovation Activities up to 2025 to become sustainable

- Income generation (and pooled budgets)-75%
- Improving Asset Management-71%
- Radical Service Redesign (digital innovation and demand management)-67%

(Intelligent Commissioning and Outsourcing seen as low priorities)!

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Public Service Innovation

Sustaining

Formal



Informal

Combine

Disruptive

Reinvent



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So where next?



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Place based system leadership



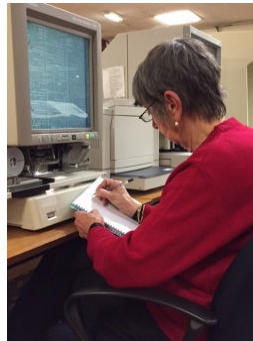
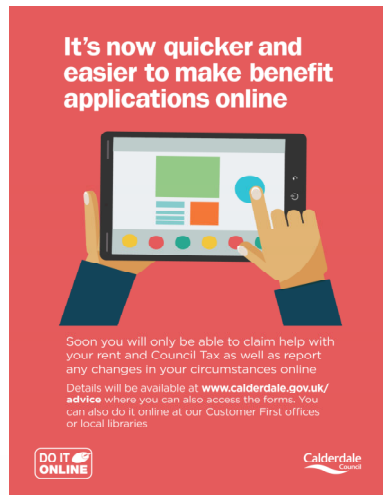
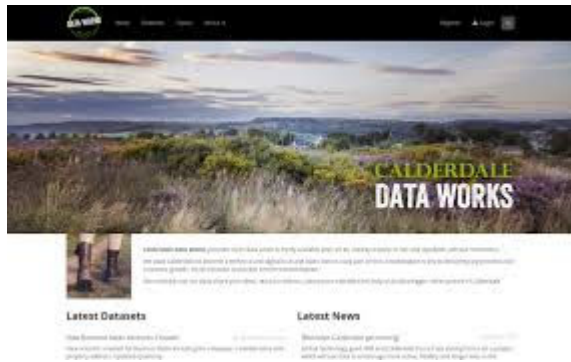
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Digital participation

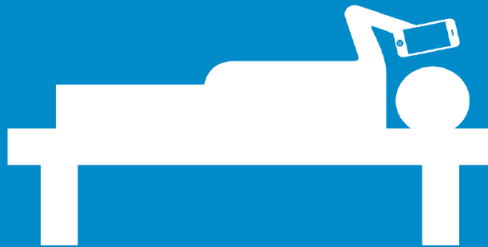


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81%



of smartphone users have their mobile switched on all the time, even when they're in bed

TRENDS & FUTURES



More children between 2 and 5 can use a smartphone than can tie their own shoelaces

TRENDS & FUTURES

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Empowered agile workforce



SPREAD YOUR WINGS

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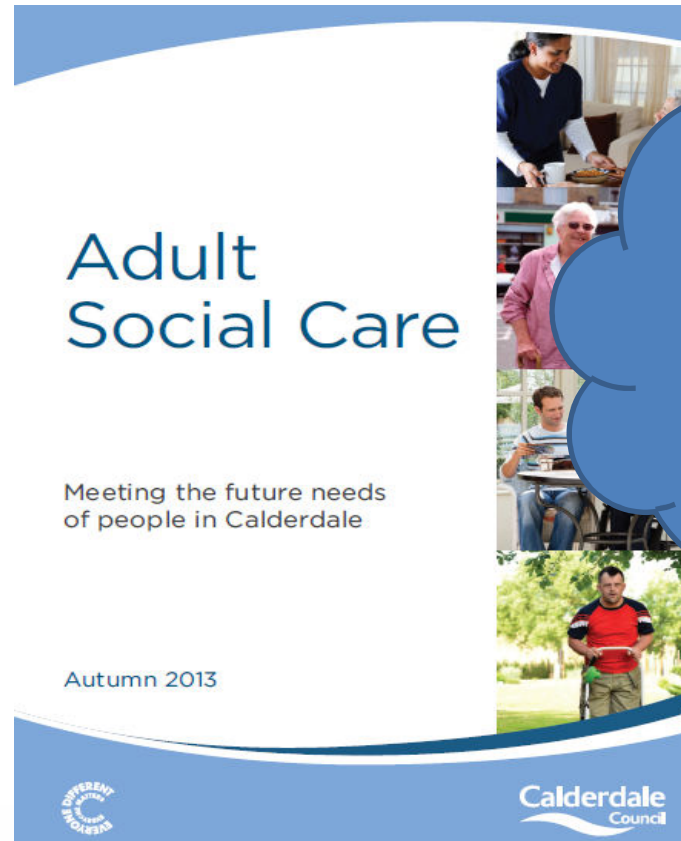


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Demand Management/Early Intervention

***.....Pre-empt ,
intervene and
prevent***



**What are we
doing now with
our 40 year
olds that will
reduce their
demand at 80?**

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Resilience



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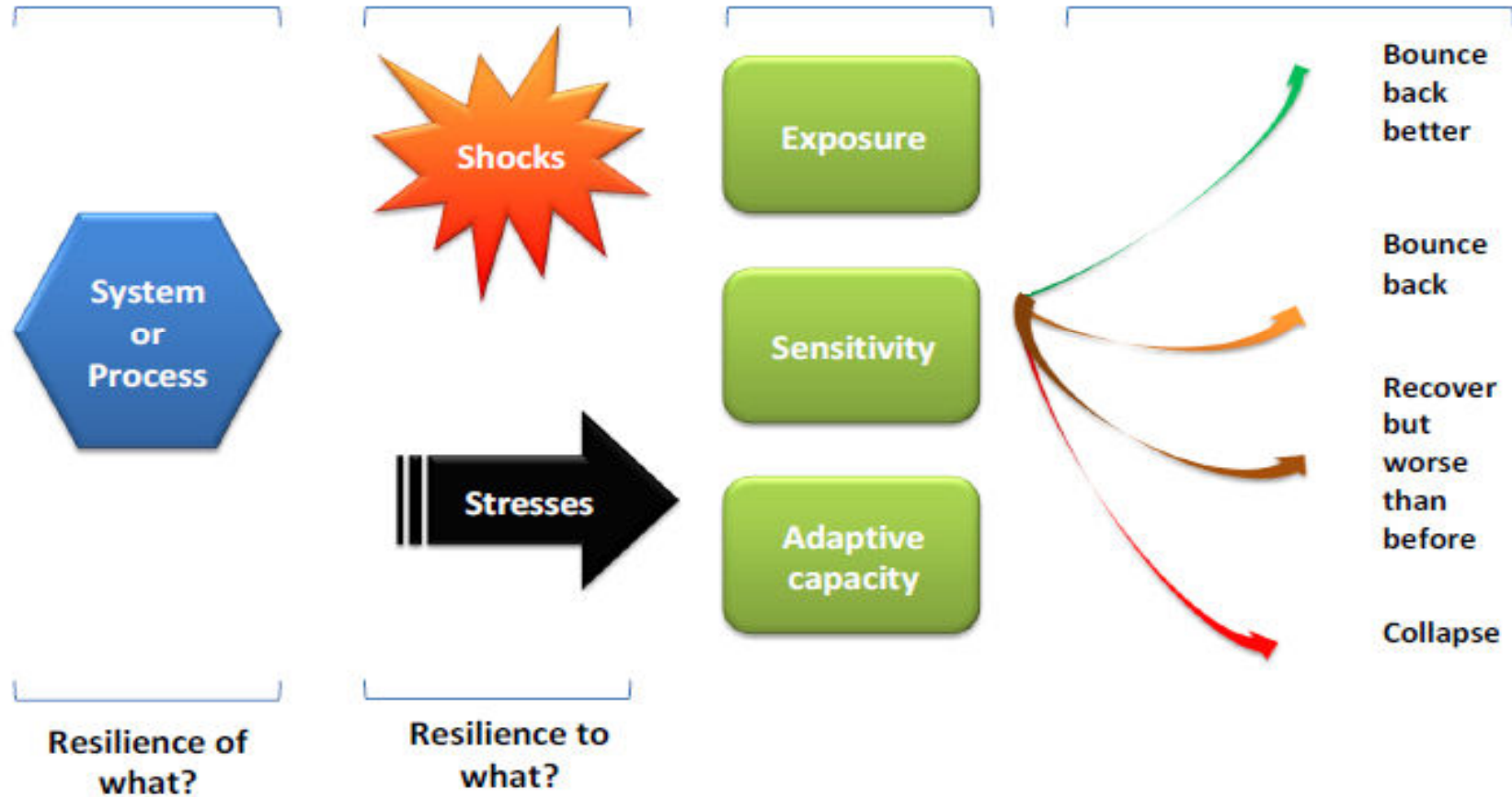
The four elements of a resilience framework

1. Context
e.g. social group,
region, institution.

2. Disturbance
e.g. natural
hazard, conflict,
insecurity, food
shortage, high fuel
prices.

**3. Capacity
to deal with
disturbance**

**4. Reaction to
disturbance**
e.g. Survive, cope,
recover, learn,
transform.



Source: Lead Partners.

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Time for a new Apollo programme?




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The man who moves a
mountain begins by
carrying away small stones.

Confucius

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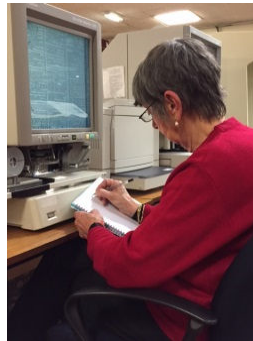
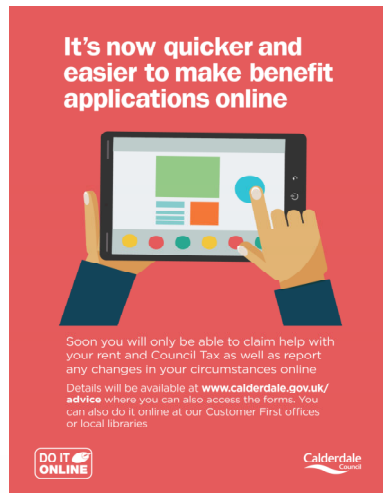
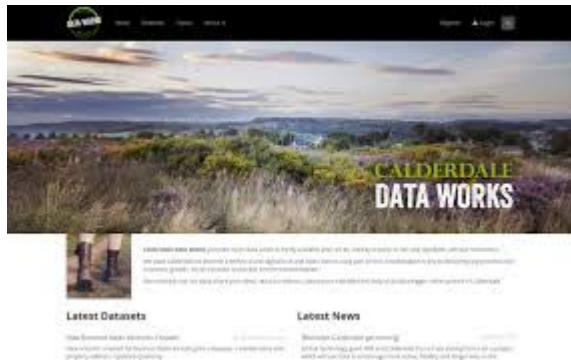
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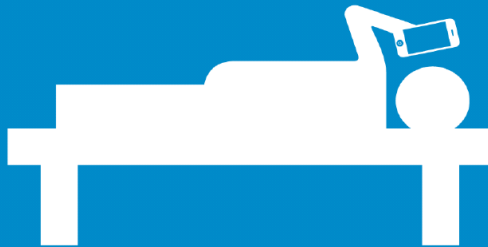


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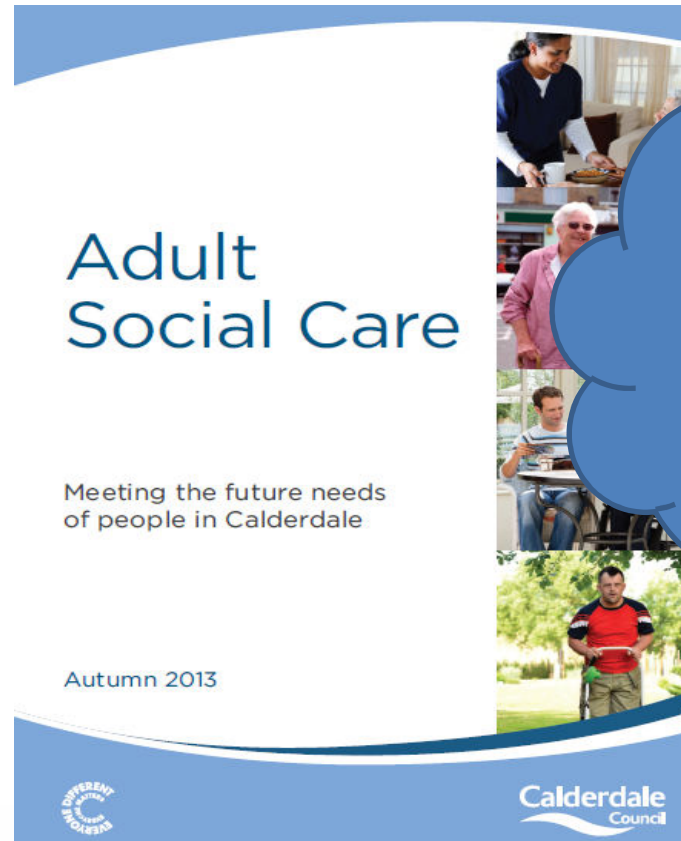


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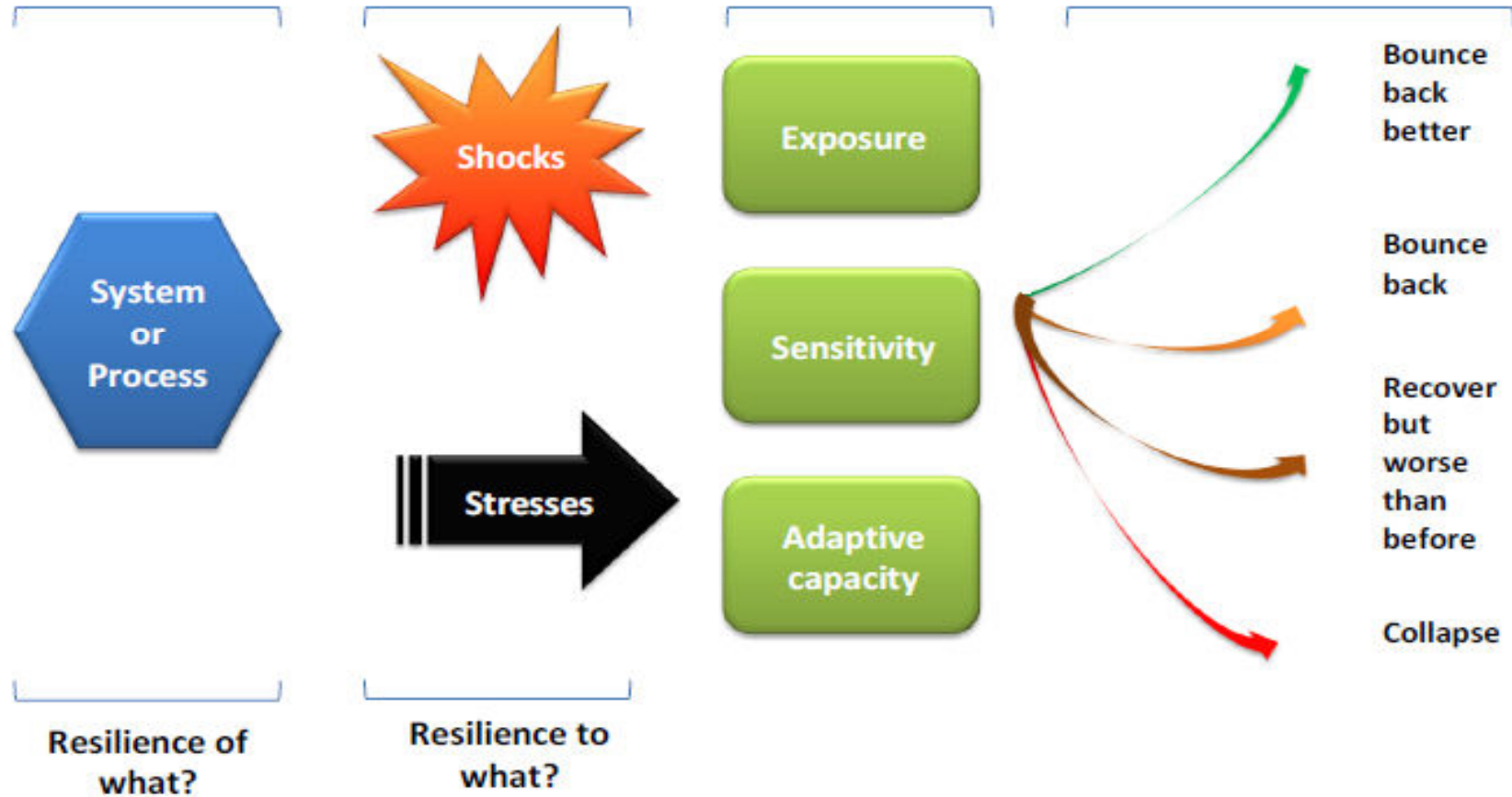
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The background image is a landscape photograph. It features dark, silhouetted mountains in the foreground and middle ground. The sky is filled with large, textured clouds. A bright light source, likely the sun, is positioned behind the clouds on the left side, creating a strong glow and illuminating the edges of the clouds with a golden-yellow light. The overall mood is dramatic and contemplative.

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