

HOW CANADA HAS ADDRESSED CHANGES FACING LOCAL GOVERNMENT

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CAMA Conference
Winnipeg, MB
May 31st, 2016

CANADA'S RELATIONSHIP WITH SENIOR LEVELS OF GOVERNMENT

- ▶ **Three levels of government in Canada.**
 - ▶ Local governments - service to properties.
 - ▶ Provincial governments - policy direction & funding, and broad-based infrastructure & services to people.
 - ▶ Federal governments - funding & policy frameworks for national programs and infrastructure.

MAIN SERVICES THAT LOCAL GOVERNMENTS DELIVER IN CANADA

- ▶ Road Maintenance
- ▶ Transit Services
- ▶ Fire and Policing
- ▶ Infrastructure Construction and Maintenance
- ▶ Recreation
- ▶ Water and Sewer Services
- ▶ Solid Waste Management

- ▶ *Not uniform across the country

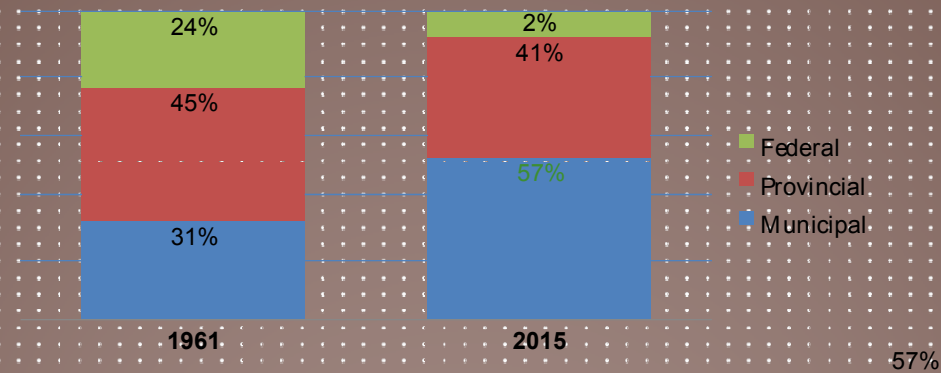
RELATIONSHIPS

- ▶ Blurred lines between levels of government.
- ▶ Local governments are not recognized as a legal level of government.
- ▶ Local governments rarely get to provide input into federal programs.
- ▶ Important input through CAMA and the Federation of Canadian Municipalities.

RELATIONSHIPS

- ▶ Need greater input into national infrastructure programs.

Municipalities are Asset Intensive



Source: FCM

"Building Prosperity from the Ground Up: Restoring Municipal Fiscal Balance"

RELATIONSHIPS

- ▶ Municipalities:
 - ▶ own the bulk of infrastructure
 - ▶ receive approximately 8% of every tax dollar
 - ▶ generate revenue thru property taxes & user fees
 - ▶ experience the demands for increased services first hand

HOW LOCAL GOVERNMENTS ARE FUNDED

- ▶ Property taxes & user fees.
- ▶ Limited revenue producing options.
- ▶ New sources of revenue - authorized by the Province.

KEY PRESSURES OF LOCAL GOVERNMENTS

- ▶ Infrastructure.
- ▶ “Downloading” from the Provinces.
- ▶ Sprawl development.
- ▶ Cost of Public Safety.

KEY PRESSURES LIKELY TO BE EXPERIENCED IN 5-10 YEARS

- ▶ Adaptation to climate change.
- ▶ Further downloading.
- ▶ Changing demographics.
- ▶ Changing infrastructure - demographics and technology.
- ▶ Building a different type city.
- ▶ Transit.

WHAT WILL WE DO TO ADDRESS THESE KEY PRESSURES?

- ▶ Strategic Plan to guide staff
- ▶ Establish priorities and communicate them
- ▶ Focus on efficiency
- ▶ Focus on resilience and sustainability
- ▶ Partnerships
- ▶ Think Outside the Box

LESSONS LEARNED

- ▶ Gas Tax Funding
- ▶ CAMA-FCM Relationship

IMPROVEMENTS

- ▶ Respect between other levels of government.
- ▶ More attractive to the next generation.
- ▶ Foster a professional, respectful relationship between CAO's and Councils

Questions?