



SHERBAZ MUHAMMAD, MBA, ICMA-CM CHIEF FINANCIAL OFFICER DÉLİNE GOT'İNE GOVERNMENT, NWT

Sherbaz Muhammad brings over 20 years of senior leadership experience to Northern governance, currently serving as Chief Financial Officer of the Délıne Got'ıne Government — Canada's first combined Indigenous–public self-government, located in the Sahtu region of the Northwest Territories. Rooted in the daily realities of remote, fly-in community governance, Sherbaz is a dedicated advocate for resilient, innovative, and sustainable Northern communities.

Throughout his career, Sherbaz has directed annual budgets exceeding \$500 million and developed deep expertise in financial governance, strategic planning, and public sector administration. Before joining the Délıne Got'ıne Government, he served as Senior Administrative Officer with community governments in the Tłıchǫ region and as Executive Director in Fort Good Hope, where he advised self-government negotiating partners through complex implementation processes. His earlier international career included serving as a senior in-country representative for governance initiatives across South Asia and the Middle East, giving him a rare global perspective that he brings to every local challenge.

Sherbaz holds an MBA in Finance, a CPA with public sector specialization, and executive credentials from the Harvard Kennedy School. He is currently pursuing a Master's in AI for Public Services — a deliberate investment in understanding how emerging technologies can be responsibly and effectively applied in the municipal sector. For Northern and remote communities, where service delivery challenges are amplified by geography and limited resources, the potential of digital transformation and AI-assisted governance is especially significant, and largely still untapped.

In January 2026, Sherbaz was recognized as the first credentialed manager in the Northwest Territories upon receiving the ICMA Credentialed Manager (ICMA-CM) designation from the International City/County Management Association, making him one of only five ICMA-CMs across all of Canada. This distinction reflects not only his individual commitment to professional excellence, but the Dëłı́në Got'ı́në Government's broader dedication to governance standards that serve their citizens with integrity and ambition. He has served the Local Government Administrators of the Northwest Territories (LGANT) as a Board member, and has contributed to the CAMA Toolkit Task Force, demonstrating his commitment to strengthening the profession nationally.

Statement of Interest

I am seeking a position on the CAMA Board of Directors because the Northwest Territories, Yukon, and Nunavut deserve a strong, informed, and persistent voice at the national table — one grounded in the lived reality of remote and Indigenous communities, not just in policy frameworks developed far from the North. Governing in Dëłı́në has deepened my understanding of what it truly takes to deliver public services with limited infrastructure, vast distances, and extraordinary community expectations. These are not edge cases in Canadian municipal management — they are important and underrepresented realities that should shape national conversations.

I want to bring that perspective to CAMA's leadership, alongside my expertise in financial governance, Indigenous self-government, and AI-driven public service innovation. The future of Canadian municipal management must include the North, and I am committed to making that case — and making a difference — from the inside.

